Lincoln Christ's Hospital School

- Above average sized, mixed comprehensive
- Pupil premium higher than national
- EAL proportions around national levels
- Higher than national deprivation indicator
- Attendance at 92.6% and progress of students declining and at floor
- Last inspection good
- Headteacher retired (9 years at the school) along with 1 deputy, the finance director and the head of teaching and learning (all SLT)
- New Headteacher appointed in September 2014.

Question: There is a lot of expertise going out of the school; declining standards despite the Ofsted judgement – how do we rapidly improve provision for our student – and at what cost?

The story begins.....



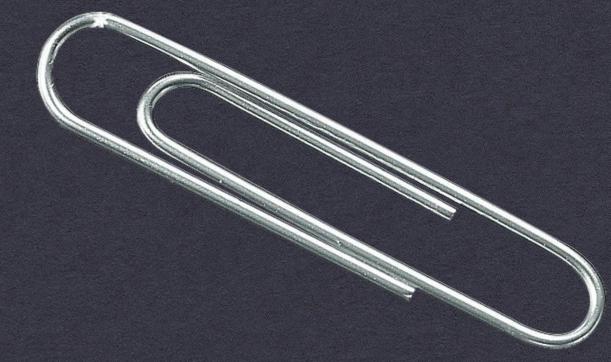


Making The Impossible, Possible

BY ASKING THE RIGHT QUESTIONS



What can you do?



What can't you do?







Can I?

- Lead a school project
- Work fewer hours
- Inspire staff
- Manage to drive an initiative forward
- Not work evenings
- Not work weekends
- Arrive at school at 9.30am
- Get a pay rise
- Teach two hours a week
- Not do lunchtime or break duties
- Not deal with poorly behaved students or staff
- Not do a register
- Not mark books
- Go on holiday during term time
- Have next year off





I should be able to... ...and...



I should be able to ...and...



...and...

...and...

...and...



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I should be able to ...and...
...and...
...and...
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- ...and...
- ...and...
- ...and...
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- ...and...



...and...

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...and...

...and...

...and...



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- Not mark books
- Go on holiday during term time
- Have next year off
- Have a home/work balance, eventually









Making The Possible, Impossible







Don't meet a chimp head on - show him where the bananas are

Set parameters to create the wriggle room



The Wriggle Room - parameters

- Nine meetings
- All staff
- Meetings are confidential
- Reflection happens between meetings
- Groups of 10 organised by me

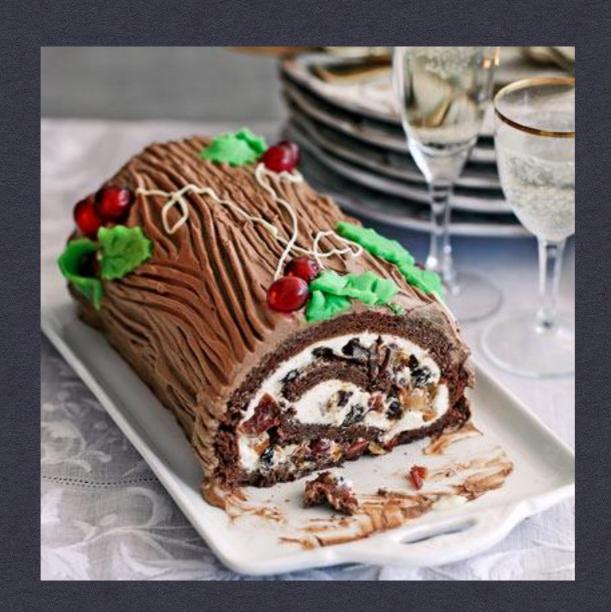


The Wriggle Room - wriggle

- Buddy up
- Meet with me instead during or after the school day
- Come to a day's training
- Meet any day of the week
- If you need to, meet me at the weekend or during the holidays to fulfil the remit of the project



Basic buy in gives you chocolate and holidays





The Wriggle Room – the front room

- Blog
- Newsletter
- SIG meetings
- 'need' and 'even better if' staff
- Review and review and review and...
- Assemblies
- Step in to lead
- Why, why, why, why



Why, why, why, why?

- I have done it all already and couldn't make the meetings because there is not enough time;
- I have other priorities;
- I was railing against everything else we have to do;
- I will come along.



"You're not actually going to do that?"

- Make them opportunities to bring them in
- Have confidence in your commitment
- Make it a moral purpose

Empty threats are full of promise - it gives the chimp control of the wriggle room

- Set parameters to create the wriggle room
- Communicate effectively throughout
- Do it yourself it is not one rule for them!



One big idea

Using evidence of learning to adapt lessons in real time to meet students' learning needs.

- Sharing learning intentions
- Questioning
- Feedback
- Self-assessment
- Peer-assessment

Enhanced buy in gets you:



Enhanced buy in gets you:



♦ Autonomy♦ Mastery♦ Purpose



♦ Autonomy
♦ Mastery
♦ Purpose

* School Improvement Group















Respect



Respect



Stop, Look, Listen





Respect



Stop, Look, Listen



Reach out, I'll be there



WHY ME?





WHY ME?



WHY NOT?

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THANK YOU



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